

Appendix 1

Subjective Heading	2020-2021 Budget £'000	2021-2022 Indicative Budget £'000
Expenditure:		
Employees	54,241	54,157
Running Expenses	106,679	114,287
Capital Financing Costs	4,141	4,141
Contribution to reserves	15,937	9,893
Total Subjective Expenditure	180,998	182,478
Less:		
Other Internal sales	(13,890)	(13,890)
Gross Expenditure	167,108	168,588
Income:		
Government Grants	(5,419)	(2,266)
Contributions from Reserves	(16,786)	(23,793)
Other Grants Reimbursements and contributions	(2,540)	(483)
Customer and Client Receipts	(46,858)	(48,679)
Other Income	(2)	(2)
Total Net Budget	95,503	93,365